

CALVARY HOSPITAL • 2018 ANNUAL REPORT

*Helping Hands, Holding Hands*

**CALVARY  
HOSPITAL**

*Where Life Continues*

*Since 1899, Calvary Hospital has been dedicated to the palliative care of adult patients with advanced cancer and other life-limiting illnesses. Calvary has provided excellent end-of-life care to more patients to date than any other single entity in this country. It is the only hospital in the U.S. today that focuses on this type of care.*

*For more than 55 years, Dr. Michael J. Brescia (shown at right) has guided our patient care philosophy. His leadership and vision are evident in every employee. They are all aware of the importance of touch to the CalvaryCare<sup>SM</sup> experience for patients and families alike. Dr. Michael inspires our caregivers to go beyond the normal care model to provide patients and families with the support necessary to see them through this final sacred journey.*

*Helping Hands in the face of crisis and Holding Hands to soothe and comfort – that is the Dr. Brescia philosophy.*



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*Calvary Hospital complies with applicable Federal civil rights laws and does not discriminate on the basis of race, color, national origin, age, disability, or sex.*



## Message from the Chairman of the Board and President

The complex healthcare industry has faced many challenges over the past year. Despite these ongoing issues, we want to assure you that we will not compromise the quality of care that Calvary provides to patients and their families. All of us remain as committed as ever to delivering the best, compassionate end-of-life care to our patients, wherever they're located in the greater New York area.

People often ask us, "How do you do what you do? Where do you find the angels who work for you?" Calvary treats the person and not just the disease. We provide highly personalized care that you cannot get anywhere else. Our outstanding staff is the reason we've earned our reputation for being the best place in the world to get comfort care at the end of life.

Calvary had many reasons to celebrate in 2018.

- Thanks to our loyal donors and supporters like you, we raised more than \$10 million dollars. These funds ensure that our signature care will continue to be available to patients of various faith backgrounds in a variety of settings.

- We cared for a record number of patients and families – 6,144.
- 20 years ago, we started bringing our signature end-of-life care into the home. Today we care for more patients in their homes and nursing homes than we do in our inpatient settings.
- We expanded The Dawn Greene Hospice in Manhattan into an 18-bed unit. We also expanded our presence at Ozanam Hall of Queens Nursing Home in Bayside.
- 40 years ago, we started offering free adult bereavement groups. This program has grown to include 28 groups, offering valuable services to hundreds of children, teens and adults each year.

We could not accomplish all of this important work without the generous support of our Hospital and Fund Boards. We welcome Marc Prager, MD as a new Director of the Hospital Board. All of our members bring their passion and unique talents to help ensure that *CalvaryCare<sup>SM</sup>* will be available to those who need it most.

We sadly bid farewell to former Hospital Board member **John Conheene**y and Fund Board member **Paul E. Travers**.

Both were active members who assisted the Hospital in multiple ways. They will be dearly missed.

Calvary's family-centric model of end-of-life care has helped educate many doctors, nurses and social workers in this country and from dozens of countries around the world.

On behalf of the entire staff, the Hospital and Fund Boards, volunteers and supporters, we want to assure you that Calvary will continue providing the best end-of-life care in the world. Thank you once again for your tremendous support of our sacred mission.



Thomas J. Fahey, Jr., MD  
Chairman, Calvary Hospital Board



Frank A. Calamari  
President and Chief Executive Officer



Thomas J. Fahey, Jr., MD (left) and Frank A. Calamari (right)

\$10  
MILLION

.....  
The Calvary Fund raised more than \$10 million in 2018



1,000

.....  
Approximate number of medical students and other clinicians who rotate through Calvary's Palliative Care Institute every year



34

.....  
Number of years we've been caring for patients in their home





## Who We Are

Founded in 1899, Calvary is the first and only U.S. hospital dedicated to the palliative care of adult patients with advanced cancer and other life-limiting illnesses. To date, we have provided end-of-life care **to more patients than any other single entity in this country.** We have a 120-year track record of providing excellent end-of-life care.

*CalvaryCare*<sup>SM</sup> means treating the person and not just the disease. It means personalized custom care that you cannot get anywhere else.

- Calvary is the **only** hospice care provider in New York City backed by our own hospital.
- As patients' medical needs evolve, Calvary is able to easily transfer patients between home hospice care and our acute care inpatient facilities.
- Our bereavement support program is comprised of 24 groups that help children, teens and adults of all ages. A connection to Calvary is not necessary to participate in any of these free support groups.

Every person who works at Calvary is committed to our core values: respect, dignity, non-abandonment of patients and their families, and working with family members. Our outstanding team is the reason why, year after year, Calvary has scored in the 95th Percentile for Patient Satisfaction.





### *Educating the Healthcare Community*

Established in 1985, Calvary's Palliative Care Institute has taught our family-centric approach to patient care to thousands of physicians, nurses, and social workers. The NIH's National Cancer Institute has designated Calvary "an international leader in palliative care."

To date, healthcare professionals from more than 30 countries and throughout the U.S. have studied with us from one day to six months and more. Our annual visitors include more than 800 students, fellows and residents from medical schools and hospitals in the greater New York area, as well as FDNY EMTs studying to become paramedics. Many doctors and nurses have entrusted us with the care of their loved ones.

### *Where to Get Our Signature Care*

**CalvaryCare<sup>SM</sup>** may be obtained at our 200-bed Bronx campus or 25-bed Brooklyn campus. Through Calvary@Home, our care is also provided each day in hundreds of private homes, nursing and assisted living facilities in New York City, Westchester, Nassau, and Rockland counties. When home hospice patients are in need of short-term inpatient care, we can seamlessly transfer them to The Dawn Greene Hospice at Mary Manning Walsh Home in Manhattan and the Ozanam Hall of Queens Nursing Home.





## *The Importance of Spiritual Care*

Throughout our 120-year history, Calvary has always cared for patients from all faith backgrounds. Spiritual pain takes on greater significance when people are facing the end of their lives for themselves or their loved ones. Trained chaplains from many faith traditions can tailor spiritual care to each patient's needs and to the needs of family members.

Jewish patients and families can look forward to amenities such as: kosher food, a daily visit from one of three Rabbis, a well-stocked Kosher Hospitality Room, dedicated Shabbos Lounge, Kabbalat Shabbat service, and celebrations of all major holidays.



Clockwise from top photo:

The Hospital's interfaith chapel at the Bronx campus is open 24/7.

Calvary restored a 135-year-old Torah scroll and made it kosher to use in worship services.

Calvary Spiritual Care department employs 30 chaplains.

Chaplains can provide Spanish-language spiritual care as needed.



Clockwise from two upper left photos:

Calvary@Home can provide care in the home or at select facilities such as Ozanam Hall of Queens Nursing Home.

The Dawn Greene Hospice at Mary Manning Walsh Home is able to care for up to 18 patients at a time.

Chaplains visit patients daily at the Bronx campus.

Family members and visitors have a renovated dayroom at The Dawn Greene Hospice at Mary Manning Walsh in Manhattan.



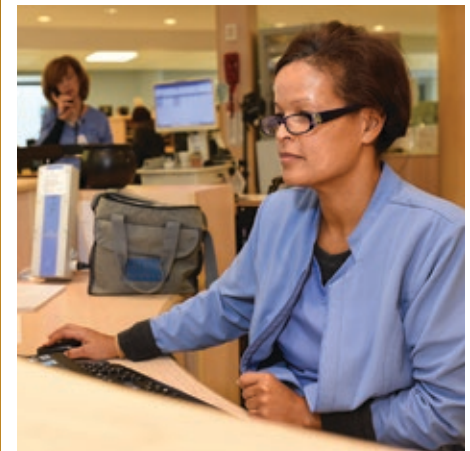
## MaryAnne Gilmartin

In memory of their matriarch, the Gilmartin family made a generous gift to renovate the room where Margaret Ronayne spent the final days of her life. This gift also acknowledges the Calvary staff's dedication to serving patients and families.

*“Two years ago, our family was suffering from the trauma and shock of how quickly Mom’s cancer had spread. We sought the finest care, uncompromising dignity and everlasting peace for our mother’s final days. From the moment we interacted with the Calvary staff, everything changed. Our big multigenerational family spent our final days with Maggie, who found remarkable comfort, faith and even joy surrounded by those who loved her. Our time at Calvary brought healing, nurturing and acceptance. Quite simply, Calvary does the work of angels.”*

# 2,922

.....  
Number of inpatients  
and families Calvary  
cared for in 2018



The Calvary staff's dedication to the care of patients and families has helped us earn a global reputation for outstanding care.



## The Cairo Family

Calvary Hospital's Bronx campus provided care for Patricia Cairo at the end of her life. Her family was so grateful that Pat's husband, Joe, helped get New York's End-of-Life Care Bill passed in 1999. This legislation has ensured quality end-of-life care for thousands of terminally ill patients. Joe and his family also formed The Pat Cairo Family Foundation. Since 1996, the Foundation has given Calvary more than \$2,340,000. The Hospital's third floor south wing, Patricia A. Cairo Hall, honors Pat's memory.

*“Pat was a beautiful, generous woman. I am grateful that she received CalvaryCare<sup>SM</sup> at the end of her journey. I know she would be proud of her legacy, which has helped so many people who suffer from advanced illness. No one should have to suffer needlessly.”*

— Joe Cairo



Pictured above, the ribbon cutting for four renovated nurses lounges at the Bronx campus, made possible by a generous donation from The Pat Cairo Family Foundation. Left to right: Lisa Cairo, Joe Cairo, Audrey Esposito, Michael Cairo, and Shane O'Neil.

# 20%

Percentage of patients with advanced cancer in NYC cared for by Calvary



# 3,222

The number of patients  
Calvary@Home cared for  
last year in the community



## Connie J. Attanasio

Connie's mother, Frances Attanasio, received end-of-life care from Calvary@Home. Connie started supporting Calvary's mission in 2005. Since then, Connie has supported our general program of care for patients and the comprehensive children's and teen bereavement program. She is a member of The Society of 1899, donors who have made a bequest or planned gift to the Hospital.

*“No person wants to deal with death. It's comforting to know that when people need this special care, Calvary is there to fill this important role, wherever the patient and family lives.”*



Hundreds of children ages 6-17 attend our support groups year-round. The shadowbox pictured above was created by one of the children that our bereavement services has helped.

## The Houlihan Family

In memory of their matriarch, the Houlihan family made a generous gift to renovate the hospital room where May spent her final days of life.

*“There was no better caregiver on earth than our mom, May. She was always there for everyone. At the end of her life, there was no better place for her than Calvary. Your expert staff provided comfort care, warmth, and love. You filled her last days with the dignity and compassion that she deserved so very much. There’s no question that the world is a better place because of May Houlihan. Just as it is a better place because of Calvary.”*



May shown above with her granddaughter, Emily.

May’s children from left to right: Tom, Jack, Patricia, Bill, Mary, and Jim.



# 365

.....  
Therapeutic recreation  
offers an activity  
nearly every day



## Newman's Own Foundation

"It all started as a joke," according to legendary actor Paul Newman (1925 – 2008). He and his friend, A. E. Hotchner, founded the Newman's Own company in 1982, vowing to "give it all away." Today, 100% of the company's after-tax profits still go to charity. In 2005, Mr. Newman established Newman's Own Foundation. Since 1997, the Company and the Foundation have given Calvary the generous sum of \$548,730, to support our summer bereavement camp for children and teens.

*"Newman's Own believes in the power of all people to transform lives and create a better world. We have been privileged to partner with Calvary Hospital over many years as it continues its distinguished tradition of providing comfort and support, especially through Camp Compass<sup>®</sup>, which brings healing to bereaved children and teens."*

— Robert H. Forrester, President and CEO of Newman's Own Foundation



Above: Teens enjoying swimming at Calvary's Camp Compass<sup>®</sup> at Kingsborough Community College.

Left: Some of the younger campers with a counselor.

Below: Playing a game during Precious Moments, Calvary's bereavement group for children ages 6-9 years old.



## Joey Peritore

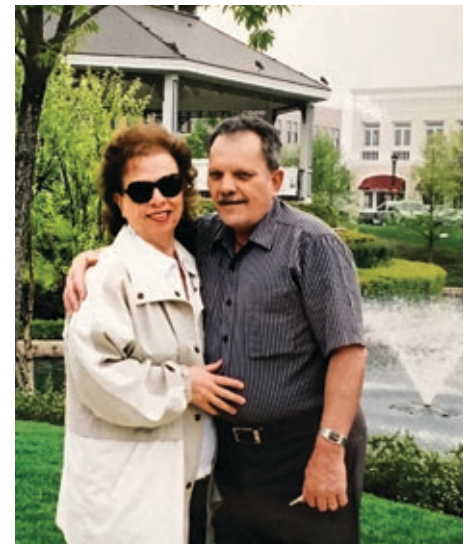
Joey decided to use crowdfunding and the power of social media to support **CalvaryCare<sup>SM</sup>** in Brooklyn. In 2017, Joey used his 40th birthday to raise more than \$4,400 for us. He did this again in 2018 and 2019, raising an additional \$4,000. To date, Joey has raised more than \$8,400 to support Calvary's mission. Way to go, Joey!

*“My wonderful parents died 10 years apart. At the end of their lives, they were determined to stay in Brooklyn. Thanks to Calvary, I was able to keep my promises to them. Both times, the staff at the Brooklyn campus gave tender loving care to mom and dad, treating them as though they were caring for their own parents. Calvary allowed my parents to die without pain and with the dignity that they deserved.”*



# 6,237

.....  
Number of patients  
the Brooklyn campus  
has cared for to date



Shown above, Joey Peritore's parents, Giuseppe "Joe" and Assunta "Susan" Peritore.

## Lee Miller

When Calvary started the Professional Advisors Council (PAC) more than 17 years ago, Lee Miller became one of its first members. Since then, she has been an active PAC member, supports our Annual Attorney Conference through her employer Glenmede, supported the Torah Restoration project, and also helps with our annual Christie's event for donors who put Calvary into their estate plan.

*“Every person at Calvary has a role in creating the warm and caring environment that greets all patients and families. When a family is seeking end-of-life care for a loved one – which includes emotional and spiritual support of every denomination – CalvaryCare<sup>SM</sup> will be there for the patient and the family. They truly do God’s work.”*



Above: Calvary's 2018 Attorney Conference attracted more than 300 of New York State's top trusts and estates attorneys.

Below: Rabbis Rothberger and Sirkman putting the new mantle cover on Torah scroll No. 515.



## The Gray Foundation

The Gray Foundation's founders, Jonathan and Mindy Gray, became aware of Calvary's special care through our home hospice. The Foundation is focused on raising awareness and funding research for BRCA cancers, as well as maximizing access to education, healthcare and opportunity for low income children in New York. In keeping with their concern for children's welfare, they awarded a grant of \$50,000 in 2018, directed to Calvary's bereavement support programs for young children, tweens, and teens, including Calvary's Camp Compass®.

*"We are grateful to Calvary for providing young people the resources they need to cope with the tragedy of the death of a loved one," they said, in awarding this significant funding.*



Top: Fishing at Camp Compass®. It's a keeper!

Center: Therapy dogs always provide campers with much fun and affection.

Left: Campers built wooden lighthouses to help them remember the loved ones that they lost.



## Clare C. Garetano

Clare's mother, Catherine (1975), and brother Phillip (1992), both received care at our Bronx campus. Clare purchased leaves in their memory on the Tree of Life and became a member of the Society of 1899 by including Calvary in her will. She wanted to make sure that Calvary's expert end-of-life care is accessible to other people for years to come.

*“Calvary Hospital is truly a place of joy and compassion. I could think of no better way to say ‘thank you’ for the excellent care they gave my mother and brother than to name Calvary in my will. It is the least I can do for the place to which I entrusted my mother and brother. Calvary never betrayed that trust. Putting Calvary in my will is more than a donation – it is a sacred debt.”*

Clare's mother, Catherine, with her brother Phillip.



# 30

.....  
Number of pastoral care providers at Calvary, representing all faith traditions – more than any other hospital in the metro area





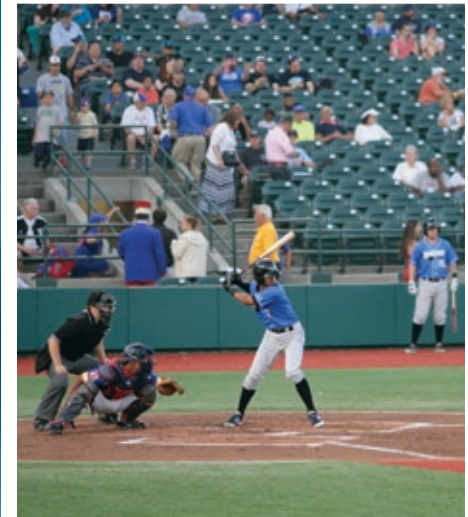
## Sal Deliteris

Sal is the manager of Joseph G. Duffy Funeral Home in Brooklyn. A few years ago, they treated 50 of the children and teens who attend Calvary's bereavement support groups to a delicious barbeque dinner and a Brooklyn Cyclones game. Some Calvary bereavement counselors were on hand to enjoy the fun as well!

*“As a funeral director, I frequently see the impact that the death of one person can have on the entire family. With the families I serve, I always make sure that they know about Calvary's many support groups. I know that these bereavement groups have helped many adults, children and teens deal with their grief constructively and move on with their lives.”*



Above, some of the happy participants who were treated by Sal Deliteris to a Brooklyn Cyclones game.



## *Message from the Calvary Fund Chairman*

*Dear Friends,*

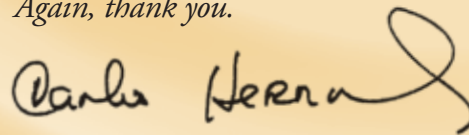
*Thank you to all who gave generously in 2018 to support Calvary Hospital. Across our continuum – acute inpatient care, short-term inpatient hospice, home hospice, bereavement support, and our thought leadership initiatives – your thoughtfulness enabled Calvary to deliver our signature care. You are helping to strengthen and affirm Calvary's unique and sacred mission.*

*I believe that Annie Blount Storrs and her friends, who founded Calvary in 1899, would be proud to see that their House of Calvary, as they named it, is today recognized and respected as a model of comprehensive, compassionate, palliative and end-of-life care, throughout the New York metropolitan area and indeed, worldwide.*

*Toward the end of 2018, I, together with Calvary's Board of Directors, administrators, and staff, endorsed an ambitious new fund-raising campaign, the CalvaryCare<sup>SM</sup> Initiative. This Campaign will enable Calvary to continue to be fully supported via the Annual Fund, while raising funds needed to enhance, create, and sustain our care, and also education and research programs. Most important, this Campaign will secure Calvary's future for many years to come.*

*You will be hearing more about this vital endeavor throughout 2019 and beyond. I am excited to share this news with you, our closest friends, and I invite you to join with all of us at Calvary to ensure that Calvary will be here for all who seek our special care, today and for generations to come.*

*Again, thank you.*



**Carlos M. Hernandez**  
**Chairman, Calvary Fund, Inc.**



## *The 2018 Calvary Fund Report: A Snapshot of our Fund-Raising Year*

In 2018, the Calvary Fund raised more than \$10 million in gifts and new pledges, to support and advance the mission of Calvary Hospital.

Carlos M. Hernandez, Chairman of the Calvary Fund, oversaw a successful 2018 Awards Gala, which raised nearly \$1 million. Mr. Hernandez and Louise M. Parent of the Calvary Fund Board of Directors presented **Juan Ramón Alaix**, Chief Executive Officer of **Zoetis, Inc.**, with the Calvary Medal at the Gala. Calvary's facility dog, Banjo, attended the Gala with Calvary social worker Shannon McCourt, with whom he lives. Mr. Alaix presented Banjo with a generous gift certificate to cover his veterinary care.

Several Calvary Fund Directors, who wish to remain anonymous, made a challenge grant to match all gifts received during the month of December. We raised \$241,020, bringing the value of the challenge to \$356,020. This was the third year of the Directors' Challenge, and we are deeply grateful for their support.

Thanks to the magnificent support of the **Jerome L. Greene Foundation** and its President, **Christina McInerney**, Calvary is now able to provide a total of 18 private rooms at The Dawn Greene Hospice. The expansion, from the original 10-bed footprint, will allow Calvary to accommodate requests for our care in Manhattan. This beautiful facility is named for Mrs. McInerney's mother, who was a staunch supporter of Calvary's Manhattan care.

In addition to The Dawn Greene Hospice, Calvary provides short-term inpatient hospice care at Ozanam Hall in Bayside, Queens. This facility was expanded from six to 13 beds, to meet the demand for our care in Queens.

Direct mail, which is a critically important part of our fund-raising efforts, raised \$1.5 million in 2018. Thank you to all of our friends who read our letters and emails and responded so generously to our appeals.

The Storrs Society, named for Calvary's founder, Annie Blount Storrs, recognizes all who gave a cumulative total of \$1,000 or more in 2018. Many Storrs Society gifts are made in memory or in honor of a

loved one. There are now 639 Storrs Society members. We are grateful to all who were able to make a leadership gift to advance our care.

Foundation giving totaled \$1,085,835. We appreciate all of the foundations that awarded generous grants to support Calvary's programs of care. Many foundations have supported Calvary's mission steadfastly for years, including the following:

- **The Pat Cairo Family Foundation**, which gave \$150,000 in 2018 to support our nursing department, including education.
- **The RTS Family Foundation**, which gave \$190,000 in 2018 to support our nursing department, including education and wound care.
- **The Ambrose Monell Foundation**, which gave \$50,000 in 2018 for the Hospital's overall mission.
- **The Y.C. Ho/Helen and Michael Chiang Foundation**, which gave \$50,000 in 2018 for the Palliative Care Institute and Bereavement Support Services.
- **The Hagedorn Fund**, which gave \$50,000 in 2018 for the Hospital's overall mission and Bereavement Support Services for Children and Adolescents.

Our Professional Advisors Council (PAC) was established in 2001 to assist the Board of Directors and staff in securing the financial support needed to sustain **CalvaryCare<sup>SM</sup>**. PAC members are volunteers from the legal, investment, accounting, insurance, and banking sectors. Michael J. A. Smith, a Fund Director, chairs the PAC.

The bequests we receive every year enable us to maintain the high standards that define **CalvaryCare<sup>SM</sup>**. In 2018, we received a total of \$4,917,400 from estate gifts. It is a credit to the hard work of our PAC members (see list, page 22), who help us identify individuals for whom Calvary is the right place to leave a legacy.



Left to right: Carlos M. Hernandez, Chairman of the Calvary Fund Board of Directors; Juan Ramón Alaix, 2018 Calvary Medalist; Thomas J. Fahey, Jr., MD, Chairman of the Calvary Hospital Board of Directors; and Frank A. Calamari, President & CEO, Calvary Hospital.

### 35th Annual Awards Gala

Calvary's 35th Annual Awards Gala in November raised nearly \$1 million for programs and services benefiting Calvary patients and their families. The Hospital presented The Calvary Medal to Juan Ramón Alaix, Chief Executive Officer of Zoetis. He was recognized for his distinguished corporate and civic leadership and outstanding philanthropic commitment to the Calvary mission. Mr. Alaix has been the CEO of Zoetis since 2013 when Pfizer Animal Health was spun off and officially became an independent publicly-traded company. Today, Zoetis is the world's largest company with a singular focus on animal health medicines and vaccines. It serves veterinarians, livestock producers and people who raise and care for farm and companion animals.



Left to right: Carolyn Jones, James R. Waters and Lynn Milito. All were speakers at Calvary's Annual Donor Appreciation Reception at the New York Botanical Garden.

### Annual Donor Appreciation Event

In May, Calvary Hospital hosted our Annual Spring Donor Reception at New York Botanical Garden. Nearly 280 people gathered at the picturesque site to hear the latest news from the Hospital as well as enjoy the Conservatory, a buffet dinner and an all-women classical music trio. Two family members, Lynn Milito and James R. Waters, shared their experience with *CalvaryCare*<sup>SM</sup> for their father and aunt, respectively. Filmmaker Carolyn Jones spoke about "Defining Hope," which prominently featured Calvary nurse, Diane Ryan, RN.



The Society of 1899 members who joined us for the event.

### Annual Planned Giving Donor Reception

In June, Calvary Hospital hosted its annual event at Christie's in New York City for members of *The Society of 1899*, people who have made a planned gift or bequest to the hospital. These generous legacy gifts ensure that *CalvaryCare*<sup>SM</sup> is available to people when and wherever they need it. Estate gifts play a significant role in sustaining the hospital and allowing Calvary to extend its signature end-of-life care far beyond its Bronx campus.

This year's program included remarks by **Frank A. Calamari**, President & CEO, Calvary; **Bonnie Brennan**, Deputy Chairman, Head of Trusts, Estate & Wealth Management Services, Christie's, and Member, Calvary Professional Advisor's Council; with remarks by **Sven Becker**, Head of Department, Books & Manuscripts, Christies; and **Michael J.A. Smith**, Chair of Calvary's Professional Advisors Council, and Member, Calvary Fund Board. After a fascinating presentation by Mr. Becker on John James Audubon's *The Birds of America*, guests were treated to a reception and private viewing of Christie's "Fine Printed Books & Manuscripts, Including Americana" sale.

To learn more about *The Society of 1899*, contact Elizabeth Edds Kougasian, Esq., [ekougasian@calvaryhospital.org](mailto:ekougasian@calvaryhospital.org) or (718) 518-2080.



### 30th Annual Golf & Tennis Classic

In July, more than 250 people attended Calvary Hospital's 30th Annual Golf & Tennis Classic at Brae Burn Country Club and Century Country Club in Westchester County. The event raised over \$300,000 for Calvary programs and services for patients and their families. The day included golf, tennis, dinner, a live auction, a silent auction, and raffle prizes featuring local businesses.

This year's event is dedicated to the memory of **Dennis E. Berberich**, a long-time member of the Calvary Hospital Board and the Chairman of the Calvary Fund Board. His family created the Dennis Berberich Scholarship Fund, which allows one Calvary Care Technician (CCT) to further his or her career in nursing. The 2018 honoree was **Erica Swinnie**, who began her Calvary career in 2002.

Top photo: Frank Calamari (left) and Dennis Berberich (right) with Erica Swinnie

Bottom photo: Brae Burn Country Club and Century Country Club in Westchester.



### Making Palliative Care a Global Health Imperative

In October, nearly 200 people from the metropolitan New York healthcare community came to hear Lawrence O. Gostin, JD, speak about the importance of palliative care on the global arena. Mr. Gostin's father was a patient at Calvary just three years ago. Mr. Gostin is University Professor, Georgetown Law; Founding O'Neill Chair in Global Health Law; Faculty Director, O'Neill Institute for National and Global Health Law; and Director, World Health Organization Collaborating Center on National & Global Health Law.



Left to right: Brian P. Corrigan, Esq., Partner, Farrell Fritz, P.C.; Erin Gilmore Smith, Esq., U.S. Trust and Co-Chair; Hon. Nora S. Anderson, New York County Surrogate's Court; Peggy Sheahan Knee, Esq., Member, The Knee Law Firm, LLC; Leah D. Hokenson, Esq., Fiduciary Trust Company International and Co-Chair; and Martin M. Shenkman, Esq., Principal, Martin M. Shenkman, P.C.

### 15th Annual Attorney Conference

Calvary's Annual Attorney Conference in October 2018, attracted more than 300 of New York's most experienced trusts and estates attorneys. Calvary's "Ethics for Breakfast" program, moderated by New York County Surrogate, **Hon. Nora S. Anderson**, was entitled "You Did What? The Ethical Considerations in Dealing with Clients' (and Others') Difficult and Sometimes Unusual Decisions." The conference was co-chaired by **Leah D. Hokenson, Esq.**, Fiduciary Trust Company International and **Erin Gilmore Smith, Esq.**, U.S. Trust. Participating lawyers qualified to receive two CLE (Continuing Legal Education) credits in Ethics and Professionalism.

Calvary Holding Company, Inc.  
**Financial Highlights**

Year ended December 31, 2018 and 2017  
 (in millions)

2018	2017
<b>\$102.3</b>	<b>\$108.6</b>
Total Assets	Total Assets

<b>\$73.5</b>	<b>\$73.5</b>
Total Liabilities	Total Liabilities

<b>\$47.7</b>	<b>\$55.2</b>
Investments and Assets Whose Use Is Limited at Market Value*	Investments and Assets Whose Use Is Limited at Market Value*

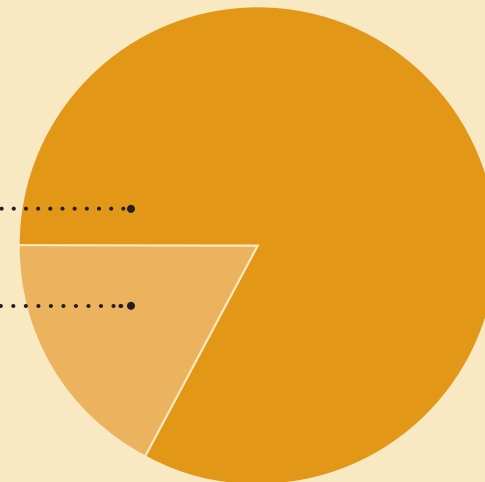
\* Included in Total Assets

Calvary Holding Company, Inc.

**Net Assets**

Year ended December 31, 2018  
 (in millions)

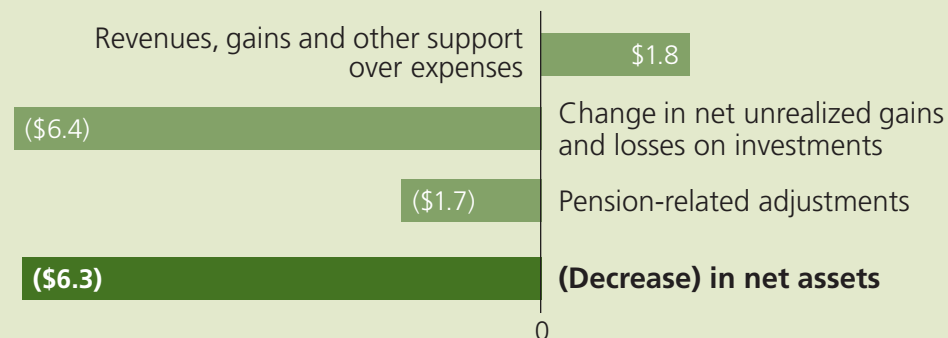
Net Assets without donor restrictions	\$23.8
Net Assets with donor restrictions	\$4.9
<b>Total Net Assets</b>	<b>\$28.7</b>



Calvary Holding Company, Inc.

**Change in Net Assets**

Year ended December 31, 2018  
 (in millions)



Calvary Holding Company, Inc.

## Revenue, Gains and Other Support

Year ended December 31, 2018 (in millions)

- Net Patient Service Revenue, net of provision for uncollectible accounts receivable \$113.4
- Investment income \$1.0
- Net realized gains on investments \$2.6
- Contributions \$9.2
- Special events revenue, net of special events expense \$0.5
- Other operating revenue \$0.7

**Total revenue, gains and support \$127.4**



Calvary Holding Company, Inc.

## Expenses

Year ended December 31, 2018 (in millions)

- Salaries \$66.6
- Employee benefits \$23.7
- Supplies and other expense \$31.6
- Depreciation, leases and equipment rental \$3.6
- Interest \$0.1

**Total expenses \$125.6**



## Description of Organization

### Organization

Calvary Holding Company, Inc. (the "Holding Company") is a not-for-profit corporation organized under Section 402 of the Not-For-Profit Corporation Law of the State of New York. The Holding Company is recognized by the Internal Revenue Service as exempt from federal income tax under the provisions of the Internal Revenue Code ("IRC") as an organization described in Section 501(c)(3). The purpose of the Holding Company is to engage in charitable, scientific and medical activities to support Calvary Hospital, Inc. (the "Hospital") and its affiliated organizations which are exempt under Section 501(c)(3) of the IRC. ArchCare, a not-for-profit corporation, operated in connection with the Roman Catholic Archdiocese of New York, is the sole corporate member of the Holding Company.

### Principles of Combination

The combined financial statements of the Holding Company and affiliates include the accounts of the following organizations of which the Holding Company is the sole corporate member:

- Calvary Fund, Inc. (the "Fund") is a not-for-profit corporation recognized by the Internal Revenue Service as exempt from federal income tax under Section 501(c)(3) of the IRC. The Fund's purpose is to solicit, accept, and receive real and personal property and to collect income therefrom to be applied exclusively for any health-related charitable organization or corporation affiliated with the Roman Catholic Archdiocese of New York. However, the current and historical intent has been to provide exclusive support to the Hospital.
- The Holding Company is also the sole member of Calvary Network Management Services, LLC, an inactive organization.

In addition, primarily because it is under common management with the above organizations, the Hospital is included in the combined financial statements. The Hospital is a not-for-profit specialty hospital that provides services for the care of terminally ill cancer patients. The Hospital, which is operated in connection with the Roman Catholic Archdiocese of New York, is exempt from federal income tax under Section 501(c)(3) of the IRC.

Intercompany transactions and amounts have been eliminated.

## Professional Advisors Council

The Professional Advisors Council (PAC) was established in 2001 to assist Calvary's Board of Directors and staff to secure the financial support required to operate this unique hospital. PAC members are volunteers from the legal, investment, accounting, insurance, and banking professions.

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### Directors Emeriti

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Calvary Hospital, Inc.

## *Staff and Affiliations*

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Susan Garry  
*Executive Assistant/  
Governing Board Liaison*

Jenny Jassey  
*Executive Secretary*

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*Senior Vice President &  
Executive Medical Director*

Christopher P. Comfort, MD  
*Medical Director*

Andrew Greco  
*Vice President & Chief Financial Officer*

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*Vice President for Community  
Patient Services*

Margaret M. Pelkowski, RN, MSN  
*Vice President for Hospital  
Patient Care Services*

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*Director, Palliative Care Institute*

Michael T. Troncione  
*Vice President, Human Resources*

Kathleen Parker  
*Chief Information Officer*

Kiran Mody  
*Assistant Administrator of  
Environment of Care*

Carmela Carino  
*Corporate Compliance Officer*

Patricia Caffrey, RN, MSN  
*Nurse Administrator, Brooklyn Campus*

Debbie Feldman, JD, LCSW-R  
*Administrator, Family Care Services*

Kathleen Lynch, RN  
*Administrator, Admitting,  
Intake & Outreach Services*

Carmel Monahan, RN  
*Administrator, Calvary@Home*

Maria Georgopoulos, LMHC, FT  
*Director, Bereavement Services*

John A. Grom  
*Assistant Administrator, Satellite Hospital  
Development, Director of Pharmacy*

Lawrence A. Berg, DLM, FACHE  
*Assistant Administrator for Diagnostic  
and Ancillary Services*

### *Calvary Fund, Inc. & Public Affairs*

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*Executive Vice President*

Leslie M. Bernstein  
*Director, Foundation and  
Corporate Relations*

John Dougherty  
*Special Events Manager*

Elizabeth Edds Kougasian, Esq.  
*Director, Planned Giving*

Barbara J. Nitzberg  
*Director, Public Affairs &  
Community Relations*

Tricia Reyes  
*Director, Annual Giving*

### *Licensed By*

---

State of New York  
Department of Health

### *Accredited By*

---

The Joint Commission

*Calvary Hospital is a member  
of ArchCare.*

### *Medical Staff*

---

Michael J. Brescia, MD

Robert A. Brescia, MD

Alma Carrington, MD

Gail Chrzanowski, MD

Christopher P. Comfort, MD

Myra Davila, MD

Eric Goldman, MD

James Goldszer, MD

Devmani Jaitly, MD

Maria Lief, MD

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Margaret Squillace, MD

Allan Swerdloff, MD

Neda Vodenitcharova, MD

Andrew Zaretsky, MD

### *Memberships*

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Academy of Nutrition & Dietetics

Association for Clinical  
Pastoral Education

Association for Death Education  
and Counseling

Brooklyn Chamber of Commerce

Bronx Chamber of Commerce

Catholic Health Association

Greater New York Hospital  
Association

Home Care Association of New York

Hospice & Palliative Care  
Association of New York State

Hospice Foundation of America

National Home Care Association

National Hospice &  
Palliative Care Organization

National Widowers Organization

### *Educational Affiliations*

Adelphi University School of Social Work

Albert Einstein College of Medicine/ Yeshiva University

Brooklyn College Graduate School

Brooklyn Prospect Charter School

College of Mount Saint Vincent Nursing Department

The College of New Rochelle School of Nursing and Graduate Schools

Columbia University College of Physicians and Surgeons

Columbia University School of Nursing, School of Social Work and Teachers College

Concordia College School of Nursing

Dominican College School of Nursing

Emory University School of Nursing

Fordham University School of Social Work

Hunter College School of Social Work

Malloy College

Manhattan College

Mercy College Graduate School

New York Medical College

New York Theological Seminary

NYU School of Social Work & Graduate Schools

NYU Steinhardt School of Education

Pace University Graduate School

St. John's University Graduate School

SUNY Downstate Medical Center College of Medicine

### *Professional Affiliations*

Andrus on Hudson

Association of Professional Chaplains

Cobble Hill Health Center Skilled Nursing Facility

Dumont Center for Rehabilitation and Nursing

Hebrew Home for the Aged at Riverdale

Higashi Sapporo Hospital (Japan)

Hospice Foundation of America

International Work Group on Death, Dying & Bereavement (IWG)

International Psycho-Oncology Society (IPOS)

Jacobi Medical Center

Jamaica Hospital Medical Center

Kingsborough Community College

Lenox Hill Hospital

Mary Manning Walsh Home

Material for the Arts

Memorial Sloan Kettering Cancer Center

Methodist Home for Nursing and Rehabilitation

Middle East Cancer Consortium

Montefiore Einstein Center for Cancer Care

Montefiore Medical Center

Morningside House

National Association of Catholic Chaplains

National Association of Jewish Chaplains

National Association of Social Workers

National Cancer Institute

NewYork-Presbyterian/ The Allen Hospital

NewYork-Presbyterian/Columbia University Medical Center

NewYork-Presbyterian/ Weill Cornell Medical Center

NYU Langone Hospital – Brooklyn

NYU Winthrop Hospital

Ozanam Hall of Queens Nursing Home

Providence Rest Nursing Home

P.S. 195 (Bronx)

Rebekah Rehabilitation and Extended Care Center

Regeis Care Center

Riverside Nursing Home and Rehabilitation Center

St. Joseph High School

St. Joseph's Hospital Nursing Home

St. Joachim & Anne Nursing Home

St. Vincent de Paul Nursing Home

Schervier Nursing Care Center

Silvercrest Center for Nursing and Rehabilitation

Terence Cardinal Cooke Health Care Center

Tolstoy Foundation Nursing Home

United Hebrew of New Rochelle

Wartburg Nursing Home

Workmen's Circle MultiCare Center



**Calvary Hospital, Inc.**

1740 Eastchester Road, Bronx, NY 10461 tel 718.518.2000

**Calvary Hospital Brooklyn Campus**

150 55th Street, Brooklyn, NY 11220 tel 718.630.6666

**Calvary Hospice**

tel 718.518.2465

**The Dawn Greene Hospice**

at Mary Manning Walsh Home  
1339 York Avenue, New York, NY 10021

**Ozanam Hall of Queens  
Nursing Home**

42-41 201st Street, Bayside, NY 11361



*Where Life Continues*

Stay connected with us: [www.calvaryhospital.org](http://www.calvaryhospital.org)

