



Where Life Continues

RENEWAL

Calvary Hospital | 2021 Annual Report



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Indeed though the outer nature of ours

may be falling into decay,

RENEWAL

at the same time

our internal human nature

is *renewed* day by day.

from CORINTHIANS 4:16

CALVARY

We never say
nothing can be done.

Calvary is the leader in care for people needing palliative and end-of-life care. We provide loving, compassionate, expert care that relieves suffering and improves quality of life through a wide range of inpatient and outpatient services delivered in hospital, hospice, nursing, and at-home settings. We call it *CalvaryCare*®— a 122-year tradition of love and caring for the medical, emotional, and spiritual needs of adult patients with advanced cancer and other life-limiting illnesses, and their families.

Calvary Hospital

Calvary@Home

Calvary Certified
Hospice Program

Calvary Palliative Care
Consult Service

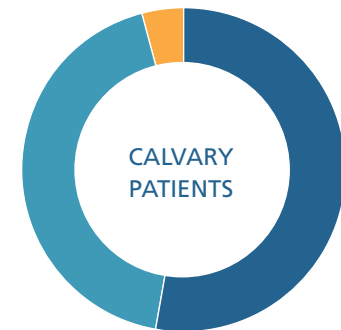
Calvary Certified
Home Health Agency

The Palliative Care Institute

5,151

PATIENTS
RECEIVED

CalvaryCare®



53% had cancer

43% non-cancer

4% wound care

Our core values are *compassion*, *caring*, *commitment*, *dignity*, and *non-abandonment*.



There is nothing like Calvary.

Calvary has the *only* fully accredited acute-care hospital in the United States devoted exclusively to the palliative care of adult patients, Calvary Hospital.

The United States Congress and the Centers for Medicare and Medicaid Services recognize Calvary Hospital as a **unique entity within the nation's healthcare system**. Under Section 15008 of the 21st Century Cures Act (2015-16),

Calvary received a new designation and participates in the Medicare Program as an IPPS-excluded hospital (IPPS is the Inpatient Prospective Payment System) under section 1186 (d)(1)(B)(vi) of the Act, as an extended neoplastic disease care hospital.

New York State also recognizes Calvary's mission with the *Access to End of Life Care* law, which ensures that no insurance company can deny Calvary's unique care to terminally ill patients.

MESSAGE FROM THE CHAIRMAN OF THE BOARD AND PRESIDENT

We are blessed at Calvary to be with our patients and their families at their most difficult times. Every day we are focused on them, and on the essentials: *comfort*, *care*, and *compassion*.

In 2021, as we all began to define and come to terms with a new *normal*, Calvary continued to deliver on the essentials, providing comprehensive and safe, world-renowned care.

We benefited from many opportunities to renew our commitment and strengthen our resolve to care for the medical, emotional, and spiritual needs of our patients and families, no matter the circumstances. At every juncture, as we realized COVID-19 would remain part of our environment, there were opportunities to revisit and renew our purpose and experience grace, hope, and joy.

Our foundresses,
the *Women of Calvary*,
knew that Calvary would
always stand strong.

And the remarkable volunteers, nurses, doctors, caregivers, chaplains, social workers, and donors who supported us throughout 2021 ensured that Calvary was there, constant and true.

We are grateful to Calvary employees and the wonderful people who make our lives and our work more satisfying and fulfilling, including our Board members, education partners, healthcare affiliates, foundations, businesses, private individuals, and community organizations, all of which provided Calvary with extraordinary support in 2021.

- The **Calvary Fund** raised \$49.2 million to date toward its transformational \$100 million campaign goal, thanks to existing and new donors who support Calvary's growing service to the community.
- Calvary received \$500,000 from the Mother Cabrini Health Foundation to establish The ***CalvaryCare*® RN Residency Program** in palliative and end-of-life care, a new 12-month, first-of-its-kind advanced education and training program for registered nurses from the Greater New York area, designed in response to the increased need for expert care in our community.
- Relationships with our stakeholders remained strong with successful virtual events such as the Calvary Awards Gala and the Trusts & Estates Attorney Conference, as well as our in-person Golf & Tennis Classic.

MESSAGE FROM THE CHAIRMAN OF THE BOARD AND PRESIDENT

In addition, membership in our patron program, The Storrs Society, grew by 15%.

2021 also marked the twentieth anniversary of two Calvary innovations:

- *CalvaryCare® at Brooklyn*, at NYU Langone, the first “hospital-within-a-hospital” in New York State; and
- the establishment of *Calvary@Home*, our comprehensive home-care and hospice service for patients who live throughout Greater New York.

Calvary displayed an amazing depth of commitment to its mission in 2021 and continues to do so with compassion, integrity, and excellence, making the healing presence of God known in our community.

We are grateful, thankful, and blessed. Thank you for all that you do for Calvary.



John A. Decina

JOHN A. DECINA

Chairman, Calvary Hospital Board of Directors

Frank A. Calamari

FRANK A. CALAMARI

President and Chief Executive Officer



CALVARY HOSPITAL

76,615
TOTAL PATIENT
IN-HOSPITAL DAYS

93%
OCCUPANCY
RATE

231
MONTHLY
ADMISSIONS

Licensed by The State of New York Department of Health
Accredited by The Joint Commission
A beneficiary of The United Hospital Fund
Member of ArchCare

BOARD OF DIRECTORS

Timothy Cardinal Dolan
Archdiocese of New York
Honorary Chairman

John A. Decina
Chairman

Rev. Eric P. Cruz

Joseph L. DeMarzo, Esq.

Thomas G. Ferrara

Daniel S. Gurell, MD

Carlos M. Hernandez

Scott LaRue

Rena M. Murtha, RN

James O'Hara

Marc Prager, MD

Maryann J. Popiel, MD

Amit Sikdar

Joseph A. Tarantino

Anne A. Coté Taylor

Hospital Directors Emeriti

Manfred Altstadt

John P. Bertsch

Thomas J. Fahey, Jr., MD

Terence Gallagher*

Steven J. Golub

Associate Directors

Frank A. Calamari

Christopher P. Comfort, MD

CALVARY

LEADERSHIP

OFFICE OF THE PRESIDENT

Frank A. Calamari
President & Chief Executive Officer

Christopher P. Comfort, MD
Chief Operating Officer

Susan Garry
Executive Assistant/Governing Board Liaison

MANAGEMENT STAFF

Timothy P. Barr
Executive Vice President, Calvary Fund, Inc.

Lawrence A. Berg, DLM, FACHE
*Assistant Administrator for Diagnostic
and Ancillary Services*

Robert A. Brescia, MD
*Director, Palliative Care Institute/
Psychiatric Services*

Patricia Caffrey, RN, MSN
Nurse Administrator, Brooklyn Campus

Carmela Carino
Corporate Compliance Officer

Nancy S. D'Agostino, RN, MSN, CHPN
Vice President for Community Patient Services

Debbie Feldman, JD, LCSW-R
*Vice President for Pastoral Care, Bereavement,
and Family Care Services*

Maria Georgopoulos, LMHC, FT
Director, Bereavement Services

Eric Goldman, MD
Medical Director

Andrew Greco
Vice President & Chief Financial Officer

John A. Grom, RPh, MS, MBA
*Assistant Administrator, Campus Hospital
Development, Director of Pharmacy*

Kathleen Lynch, RN
*Administrator, Admitting, Intake &
Outreach Services*

Kiran Mody, CHC, CHFM, CHES, CHSP
Assistant Administrator of Environment of Care

Carmel Monahan, RN, MSN, CHPN
Administrator, Calvary@Home

Margaret M. Pelkowski, RN, MSN
Vice President for Hospital Patient Care Services

Michael T. Troncone
Vice President, Human Resources

CALVARY'S IMPACT: CARE

Calvary is recognized as a leader in end-of-life care, and its hospital-based continuum of care, *CalvaryCare*®, extends to the home, hospice, bereavement, pastoral needs, and the support of families and friends of patients.

The National Cancer Institute designates Calvary as an **International Center for Training in Palliative Care**. In addition, The National Hospice and Palliative Care Organization places *Calvary@Home* above state and national averages regarding important patient issues such as pain relief and patient education.

CalvaryCare® is the comprehensive program of care that Calvary delivers. This includes the medical, emotional, and spiritual care that we provide to patients wherever they reside as well as family care, and extensive bereavement support services for children, teens, and adults.



CalvaryCare®
means treating the person
and not just the disease.
It is personalized care
like no other.



121,137
**TOTAL ACTIVE
PATIENT DAYS**

51 days
**AVERAGE LENGTH
OF CARE**

Calvary's comprehensive home care and hospice services, *Calvary@Home*, was established in 2001 to serve patients throughout the Greater New York area and their families. Since then, *Calvary@Home's* interdisciplinary team of professionals has cared for 41,395 patients, providing them and their caregivers with loving support so they can live their lives how they want, where they want, at peace and in comfort.



26
PHYSICIANS

184
NURSING RNs

61
HOSPICE RNs

15
OTHER RNs
Case Managers & Outreach

196
CCT / INSTRUCTORS
CalvaryCare® Technicians

15
LPNs

7
SOCIAL WORKERS

CALVARY

MEDICAL STAFF

Theodore Allen, MD
Michael J. Brescia, MD
Robert A. Brescia, MD
Alma Carrington, MD
Gail Chrzanowski, MD
Christopher P. Comfort, MD
Myra Davila, MD

Neil Gagall, MD
Clyde Gilmore, MD
Eric Goldman, MD
James Goldszer, MD
Sanjeev Gupta, MD
Devmani Jaitly, MD
Tatyana Karachun, MD
Ali Khusseyn, MD



Olena Ksourel, MD
Maria Lief, MD
Irina Makarevich, MD
Vera Miller, MD
Rachelle Parker, MD
Sreenivasa Patibandla, MD
Anton Rostovsky, MD
Erkin Seytnazarov, MD
Amir Shahid, MD
Robert M. Siegel, MD, FACC
Ibrahim Soliman, MD
Margaret Squillace, MD
Nickolay Tarhanov, MD
Neda Vodenitcharova, MD
Andrew Zaretsky, MD
Galina Zaretsky, MD
Marina Burke, NP
Marissa Brown, NP
Yarenis Huerta, NP
Jessica Nymeyer, NP
Jessica Goggin, NP
Charles Tilley, NP
Ellen Zloblinsky, NP

CALVARY'S IMPACT: EDUCATION

RN Residency Program

In 2021, Calvary received \$500,000 from the Mother Cabrini Health Foundation to establish The *CalvaryCare*® RN Residency Program in palliative and end-of-life care, a new 12-month, first-of-its-kind advanced education and training program for registered nurses from the Greater New York area.



Mother Cabrini
HEALTH FOUNDATION

The Mother Cabrini Health Foundation provides grants to improve the health and well-being of vulnerable New Yorkers, bolster the health outcomes of diverse communities, eliminate barriers to care, and bridge gaps in health services.



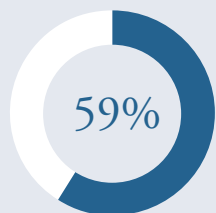
Calvary is responding to the increased need for expert, compassionate palliative and end-of-life care in our community by educating more registered nurses to meet the complex needs of patients and their families.

FRANK A. CALAMARI
Calvary President and CEO

OUR EDUCATION AFFILIATES INCLUDE:



For a complete list, see page 11.



of Calvary Hospital admissions
are referred by other hospitals.

TOP REFERRING INSTITUTIONS

| |
|---------------------------------------|
| White Plains Montefiore Health System |
| Einstein |
| Memorial Sloan Kettering |
| Mt. Sinai |
| New York-Presbyterian Columbia |
| New York-Presbyterian Queens |
| VNS Bronx |
| New York-Presbyterian Lawrence |
| NYU Langone Hospital—Brooklyn |

CALVARY

PROFESSIONAL AFFILIATIONS

| | |
|---|--|
| Andrus on Hudson | National Association of Jewish Chaplains |
| Association of Professional Chaplains | National Cancer Institute |
| Brooklyn Hospital Center | New York-Presbyterian/The Allen Hospital |
| Cabrini of Westchester Nursing Home | New York-Presbyterian/ Columbia University Medical Center |
| Cobble Hill Health Center Skilled Nursing Facility | New York-Presbyterian Lower Manhattan Hospital |
| Dumont Center for Rehabilitation and Nursing | New York-Presbyterian/ Weill Cornell Medical Center |
| Hebrew Home for the Aged at Riverdale | NYU Langone Hospital – Brooklyn |
| Higashi Sapporo Hospital (Japan) | NYU Winthrop Hospital |
| Hospice Foundation of America | Ozanam Hall of Queens Nursing Home |
| Jacobi Medical Center | Providence Rest Nursing Home |
| Jamaica Hospital Medical Center | Rebekah Rehab and Extended Care Center |
| Kingsborough Community College | Regeis Care Center |
| Lenox Hill Hospital | Riverside Nursing Home and Rehabilitation Center |
| Mary Manning Walsh Home | St. Joseph's Hospital Nursing Home |
| Material for the Arts | St. Vincent de Paul Nursing Home |
| Memorial Sloan Kettering Cancer Center | Schervier Rehabilitation & Nursing Center |
| Methodist Home for Nursing and Rehabilitation | Silvercrest Center for Nursing and Rehabilitation |
| Middle East Cancer Consortium | Terence Cardinal Cooke Health Care Center |
| Montefiore Einstein Center for Cancer Care | Tolstoy Foundation Nursing Home |
| Montefiore Medical Center | United Hebrew of New Rochelle |
| Morningside House | Wartburg Nursing Home |
| National Association of Catholic Chaplains | Workmen's Circle MultiCare Center |

CALVARY



53% of Calvary patients had cancer

LEADING CANCER DIAGNOSES

20% Breast Cancer

16% Lung Cancer

13% Pancreatic Cancer

12% Colon Cancer

10% Prostate Cancer

EDUCATIONAL AFFILIATIONS

Adelphi University School of Social Work

Albert Einstein College of Medicine/

Yeshiva University

College of Mount Saint Vincent Nursing
Department

Columbia University College of Physicians
and Surgeons

Columbia University School of Nursing,
School of Social Work and Teachers College

Dominican College School of Nursing

Emory University School of Nursing

Fordham University School of Social Work

Hunter College School of Social Work

Mercy College Graduate School

New York Medical College

NYU Rory Meyers College of Nursing

NYU School of Medicine

NYU School of Social Work & Graduate Schools

NYU Steinhardt School of Education

St. Joseph's Seminary Pastoral Formation

SUNY Downstate Medical Center College
of Medicine



My mother was my world.

When a cure was no longer possible, Mount Sinai Hospital referred us to Calvary. The understanding, experience, and thoughtfulness...We could not have made it through that situation if it were not for the care of Calvary.

JOSE DIAZ



Thank you to Jose and his wife, Cindy. When they married in September 2021, they encouraged guests to make donations to Calvary Hospital in lieu of wedding gifts.

CALVARY'S IMPACT: COMMUNITY



1,959
COVID-19
VACCINES & BOOSTERS

Calvary administered COVID-19 vaccines and boosters in the community in June 2021 through special community partnerships with elected officials and organizations such as Bronx House, Bronxwood International Church of God, the Betances Houses in Mott Haven, Bronx Jewish Community Council, Immaculate Conception Church, Bethesda Baptist Church, and Sister Servants of Mary Convent. Vaccine hesitancy, lack of access to vaccines due to transportation, language, and scheduling issues were obstacles to people acquiring protection from COVID-19.



We knew where the need was,
so we actively brought
vaccinations to our neighbors.

DR. CHRISTOPHER P. COMFORT, MD
Calvary Chief Operating Officer

MEMBERSHIPS

Academy of Nutrition & Dietetics
Association for Clinical Pastoral Education
Association for Death Education and Counseling
Brooklyn Chamber of Commerce
Bronx Chamber of Commerce
Catholic Health Association
Center for the Advancement of Palliative Care
Greater New York Hospital Association
Home Care Association of New York
Hospice & Palliative Care Association
of New York State
Hospice Foundation of America
National Home Care Association
National Hospice & Palliative Care Organization
National Widowers Organization
National Alliance for Grieving Children

MESSAGE FROM THE CALVARY FUND CHAIRMAN

2021 provided the Calvary Fund with opportunities to renew its mission in support of Calvary, and to collaborate with our donors to enhance the lives and well-being of Calvary patients and their families.

The report which follows describes the Fund's achievements and highlights the impact of our donors in areas such as Patient Care, Bereavement Support, and Education.

Calvary Fund members' support is multi-faceted at all levels and in all capacities. Your participation and contributions to Fund initiatives and ongoing programs continue to clarify and strengthen what we do for Calvary.

Donations have been essential to Calvary, even before the doors of the American House of Calvary opened on Perry Street in lower Manhattan in 1899. It took our foundress, Annie Blount Storrs, five years of networking with "ecclesiastical authorities" and "sympathetic people of means" to acquire



enough support and funding to welcome and care for their first eight patients.

Today, we continue to rely on our benefactors to keep Calvary's doors wide open. Thank you for being the driving force of the Fund for promoting responsible philanthropy, supporting strategic planning, and connecting throughout the year to advance causes that advance Calvary.

Through the Fund, you demonstrate your commitment to:

- Providing comfort and compassion;
- Accountability and responsible stewardship; and
- Excellent care and community trust.

I am indebted to Fund Vice-Chairs Eileen Nugent and Michael J.A. Smith, as well as our Emerging Leaders, Professional Advisors, and the entire Fund Board for their great council and service to Calvary.

As passionate ambassadors, they are a wonderful source of motivation for all of us. They bring energy and expertise, share our story, and draw more people closer to Calvary.

To all donors, named and unnamed here, especially those who have given to Calvary in the memory and honor of a loved one, please know how much your generosity of spirit and commitment to our community inspires us to serve Calvary with great care, love, and understanding.

Thank you.

A handwritten signature in blue ink that reads "Carlos Hernandez".

CARLOS M. HERNANDEZ
Chairman, Calvary Fund, Inc.

LEADERSHIP

BOARD OF DIRECTORS

Carlos M. Hernandez

Chairman

Eileen T. Nugent, Esq.

Vice Chair

Michael J.A. Smith

Vice Chair

Bonnie Brennan

Joseph Deglomini, Jr.

Daniel E. Donovan

Diahn W. McGrath, Esq.

Daniel J. McSwiggan, Esq.

Jay Monaghan

Edward R. Morrissey

James O'Hara

Al Roker

Dennis M. Schneider

Robert E. Spatt, Esq.

Joseph A. Tarantino

Olga Luz Tirado

Fund Directors Emeriti

Terence Gallagher*

Steven J. Golub

Henry J. Humphreys*

Theodore Jadick

William A. McKenna, Jr.

Louise M. Parent, Esq.

Gerald C. Tobin, Esq.

Chairman's Council

Daniel J. Ashley, Esq.

Joseph G. Cairo, Jr., Esq.

John Castle

Frank A. D'Amelio

Larry Norton, MD

Robert Price*

Paul R. Provost

*Deceased

THE PROFESSIONAL ADVISORS COUNCIL (PAC) was established in 2001 to assist Calvary Fund's Board of Directors and staff to secure the financial support required to operate this unique hospital.

PAC MEMBERS

Michael J.A. Smith

Chairman

Andrea Hyde, Esq.

Vice Chairman

Colleen F. Carew, Esq.

Emerita

Daniel J. Arciola, Esq.

Kristin J. Ashman, Esq.

Richard J. Bowler, Esq.

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Amber Ferrero, CIFA

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Paul Golinski, Esq.

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Charles J. Groppe, Esq.

Edward D. Heben, CPA, PC

Leah D. Hokenson, Esq.

Gerard F. Joyce, Jr., Esq.

Peggy Sheehan Knee, Esq.

Stanley S. Leffler, Esq.

Martin E. Levine, ChFC, CPA

Rebecca Lockwood, Esq.

Mary Ellen Manley, Esq.

Michael M. Mariani, Esq.

LEADERSHIP

PAC members are volunteers from the legal, investment, accounting, insurance, and banking professions.

Daniel J. McSwiggan, Esq.
Lee Miller, Esq.
Kate Mulvany
Charles J. Ogeka, Esq.
Timothy M. Paul, Esq.
Victoria Richardson
Paul I. Rosenberg, Esq.
Eileen Caulfield Schwab, Esq.
Joseph F. Scorese, Esq.
Alan D. Seget, Esq.
Erin Gilmore Smith, Esq.
Frank W. Streng, Esq.
Joseph A. Tarantino
Gerald C. Tobin, Esq.
Michael R. Weaver, Esq.

STAFF

Frank A. Calamari
President & Chief Executive Officer

Timothy P. Barr
Executive Vice President

Christopher Ayson
Patron Program Manager

Jacqueline Compton
Senior Major Gifts Officer

John Dougherty
Special Events Manager

Nancy Keane
*Foundation & Corporate Relations
Coordinator*

Elizabeth Edds Kougasian, Esq.
Director of Major & Planned Gifts

Tricia Reyes
Director of Development

Barbara Nitzberg
*Director of Public Affairs
and Community Relations*

Compassionate Giving



Saint Martin De Porres

Patron Saint of Calvary Hospital

One day, an aged beggar, covered with ulcers and almost naked, stretched out his hand, and Saint Martin De Porres seeing the Divine Mendicant in him, took him to his bed, paying no heed to the fact that he was not perfectly neat and clean. One of his brethren, considering he had gone too far in his charity, reproved him. Saint Martin replied: “Compassion, my dear Brother, is preferable to cleanliness. Reflect that with a little soap I can easily clean my bed covers, but even with a torrent of tears I would never wash from my soul the stain that my harshness toward the unfortunate would create.”

*Saint Martin de Porres, Religious; from
Vie du Bienheureux Martin de Porrès,
by Fr. Arthur M. Granger, O.P.,
Dominican Press: St. Hyacinthe, 1941*

LEADERSHIP



Calvary is grateful for all the in-kind donations we receive.

EMERGING LEADERS COMMITTEE

Thank you to our young professionals who support the mission of Calvary under the leadership of the Calvary Fund Board of Directors.

Co-Chairs

Liz Berger, CPA, CFE, CCA, CGMA, CFIRS
Director, Protiviti

Terrance Colter
Senior Account Executive, Pandora

Honorary Co-Chair

Ryan Field
Eyewitness News Anchor, WABC-TV

Benjamin E. Akselrad, Esq.
Bressler, Amery & Ross P.C.

Zarin Anika
Nexera, Inc.

Christopher Ayson
Calvary Hospital

Khadija Chafouk-Idrissi, CPA
Protiviti

Thomas DeMarzo
Debevoise & Plimpton

Stephanie Diaz
Protiviti

John Dougherty
Calvary Hospital

Michelle Falco

Scott F. Fitzgerald
JP Morgan Private Bank

Ryan Goor
Commercial Furniture Transport

Bharati S. Kemraj
Patrick B. Jenkins & Associates

Rebecca Lockwood, Esq.
Sotheby's

Emily Prager
*University Diagnostic
Medical Imaging P.C.*

Andrew M. Reardon, Esq.
Reid Michaelis PLLC

Christina N. Romero, Esq.
Katten Muchin Rosenman LLP

Talia Rossman
*University Diagnostic
Medical Imaging P.C.*

Tara Rusinko
NBCUniversal

Robert M. Sheppard, CPA
MazarsUSA

Patrick Steffens
Avison Young

Sadé Williams
Calvary Hospital

CALVARY FUND REPORT

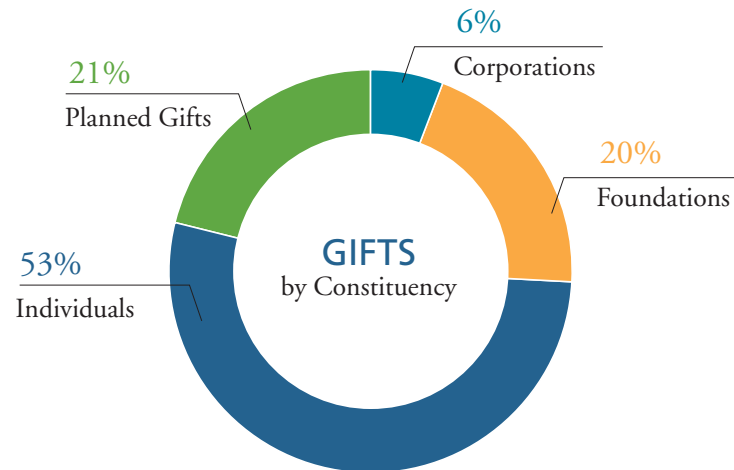
Fundraising is essential for the success and longevity of Calvary.

Generous contributions from our loyal donors through Calvary's strong fundraising programs have helped ensure Calvary's excellent care, high-quality facilities, new education programs, community outreach, and many other services. Enthusiastic Board, Council, and Committee members dedicated to Calvary's overall mission have nourished and sustained relationships on behalf of our patients and their families. Within the Fund, we have performed extensive research to know our donors better by stewarding long-term relationships that are based on our personal experiences and authentic, valuable partnerships. Collaborating with colleagues across the organization and their stakeholders, we have increased awareness of Calvary's efforts and achievements. Everyone associated with the Fund has been crucial to the success of our 2021 fundraising campaigns.

\$8,355,350
TOTAL GIVING



28,399
TOTAL GIFTS



18,585
TOTAL DONORS


NEW DONORS


DONORS FOR 10
CONSECUTIVE YEARS

DEVELOPMENT PROGRAMS

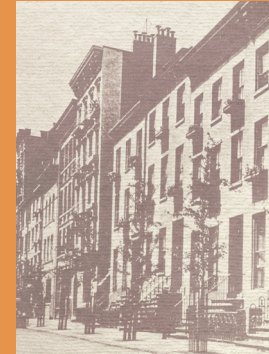


**CalvaryCare® Initiative:
\$49.2 million raised to date**

The Calvary Fund raised \$49.2 million to date toward its transformational \$100 million *CalvaryCare®* Initiative goal, thanks to existing and new donors who support Calvary's growing service to the community. Half of the funds will contribute to Calvary's Margin of Excellence, which will maintain Calvary's unmatched medical expertise and extraordinary services of *CalvaryCare®*, including Bereavement Support and Family Care. The other half will fund expanded patient services, deepen and amplify research, endow existing programs, and enable Calvary to protect patient care in times of crises, such as the pandemic and natural disasters.

CALVARY HOSPITAL STORRS SOCIETY

In 1899, a small group of widows in New York, inspired by work undertaken by *The Women of Calvary* in France and Belgium, began caring for the city's destitute women with terminal diseases. Led by Annie Blount Storrs, they provided care in their own homes before acquiring two brownstones on Perry Street, in Greenwich Village, and establishing the American House of Calvary. Storrs spent five years politicking with New York "ecclesiastical authorities" and "sympathetic people of means" to open Calvary. An early gift of \$15,000 from a private donor helped the women expand their facilities and program.



The question of establishing a House of Calvary in New York has been agitated, and we trust the movement may be successful...The necessity cannot be doubted.

Annie Blount Storrs

Foundress, House of Calvary;
from *The Catholic World*, Vol. LXII,
October 1895 to March 1896

The Storrs Society donor list acknowledges cumulative gifts of \$1,000 or more received by Calvary during the period of January 1, 2021 through December 31, 2021. We regret that limited space does not allow us to list gifts under \$1,000, but please know that every donation of every size has contributed to the care of our patients and their families.

Individuals

CALVARY GUARDIANS \$25,000 & UP

Elaine & Alan Ascher
Connie J. Attanasio
Margaret M. Cavanaugh
Anne Alexis Coté Taylor
Mary J. & George T. Donahue
Holly* & Barry Feirstein
Faye H. & Steven J. Golub
Claire & Carlos Hernandez
Margaret A. &
William M. McLaughlin
Lara Spencer &
Richard M. McVey
Eileen T. Nugent, Esq. &
Lou R. Kling, Esq.
Louise M. Parent, Esq.
& John Casaly
Susan & Dennis M. Schneider
Kathleen & Michael J.A. Smith
Lisa & Robert E. Spatt, Esq.
Barbara Venito

CHAIRMAN'S CIRCLE \$10,000 – \$24,999

Anonymous (1)
Kristin J. Ashman and Family
Jean L. & Stephen A. Burke
Jeanne K. & Paul M. Carroll
Kelly C. & Joseph J. Coffey
Victoria Cosentino-Katibah
David & Cathy Crimmins
Thomas J. Dufficy
Victoria & Justin Gmelich
Mindy & Jonathan Gray
Lilian M. & James J. Hopkins
Harry Hutzler
Claire M. Ludwig
Joseph R. Marrantino
Mike Masters
Antoinette Perrino
Elaine M. &
Marc E. Prager, MD
Frank Ragonese
Peter & Francine Redmond
Frances A. Resheske
Elizabeth & Samuel Robinson

Jeanne G. & Nicolas S.
Rohatyn
Joanna Socha
Patricia S. Sullivan
Robert J. Task
Jane Turley
Sandra Unger
Christiana & Sheldon M.
Wasserman

PATRON'S CLUB \$5,000 – \$9,999

Anonymous (4)
Judith D. Albert
Lori A. & Charles J. Arduini
Sandy & David Arena
Ersen Arseven
Susan C. & Timothy P. Barr
Sandra Atlas Bass
Bonnie Brennan
Jere Brill
Dorando F. Cavallacci II
Michael Cavanagh
Phyllis Cherebin
Barbara & Tom Cole

Eileen T. Crumlish
Deborah M. &
Maurice F.* Curran
Vincent D'Angelo
Myles Davis
Joseph Deglomini
Alexandra & Joseph
Deglomini, Jr.
Nancy E. Delaney
Ann Fanizzi
Philomena R. &
Thomas G. Ferrara
Cecilia C. Bennett &
John J. Fiore
Richard D.
Freedman, MBA, Ph.D.
Barbara & Daniel Gallo
Diane F. Giacalone
Corinne Graber
Charles J. Groppe, Esq.
Susan Grossman
Juliet Hsiung
Louise Radin &
Leonard Kreynin
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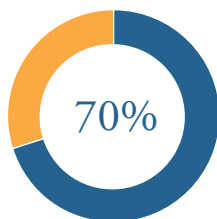
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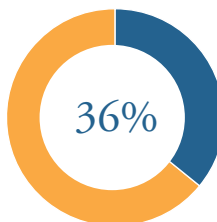
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CALVARY'S IMPACT: PEOPLE



Kalamee Golden, RN, BSN, was a recipient of the 2021 Daisy Award® for Extraordinary Nurses.

One of the biggest misconceptions in the community is that all patients with life-limiting illnesses have given up on life and living. I have experienced many patients and families who are so full of life and joy despite their circumstances, and that in turn allows those providing them care to be lively and joyous along with them.

KALAMEE GOLDEN, RN, BSN
14 years with Calvary

The Daisy Foundation, an international organization, honors nurses wherever they practice, in whatever role they serve, and throughout their careers – from nursing student through lifetime achievement, for their extraordinary compassionate and skillful care.



You don't know me, or my sister Lisa, but donors to Calvary...gave us the most precious gift of our lives. I can honestly say to you, that people like Lisa and me do feel the wondrous, blessed impact of your generosity... I am deeply grateful. **CARLA PERLOWIN CHADWICK, DONOR**

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Calvary is one of those places where patients are allowed to die with dignity... It provides an unbelievably beautiful, peaceful coexistence of life and death. I still visit Calvary Hospital every year on the anniversary of my wife's death to view the leaf that was placed in her memory on the Tree of Life. **ERSEN ARSEVEN, DONOR**

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CALVARY'S IMPACT: RESEARCH

Healing Flowers

A study published in *Omega – Journal of Death and Dying*, led by the City University of New York's Dr. Joanne Lavin (Associate Director of Nursing Programs at CUNY's School of Professional Studies), with Calvary's Debbie Feldman and Stephanie Mastropaolo, provided evidence that Calvary's **Flowers for Healing** program consistently helped patients' family members heal and relax. Describing the Calvary Family Care Center program as "comforting, therapeutic, and educational," Flowers for Healing provided families the opportunity to actively do something for their loved ones while simultaneously taking time for themselves to engage in a stress-reducing activity.



I was able to surprise my mother while at Calvary with a beautiful arrangement I had made. She said, "It's beautiful!" It was the first time mommy spoke to me in two days. When I told her that I made it for her, she gave me a kiss and said "I love you."

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Recharge Room

Amidst COVID, Calvary installed a new bio-experiential environment, known as the **Recharge Room** to address stress, anxiety, and trauma among staff. Introduced in 2021, the evidence-based intervention space – located on the Hospital's ground floor – mimics natural settings (beaches, waterfalls, and rainforests) by employing sophisticated multisensory design technologies such as psychoacoustics, scent therapy, and immersive video to promote rehabilitation and resilience. Research shows that cognitive restoration occurs in natural settings, even virtual ones such as the studio at Calvary. When similar technology was rolled out at other hospitals in New York in response to the pandemic, users reported as much as a 60% reduction in stress after just a single 15-minute recharge.

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Annual Trusts and Estates Attorney Conference

The 18th Annual Trusts and Estates Attorney Conference was held virtually on Thursday, December 16, 2021. Over 250 individuals participated in the event, **Ethics for Breakfast: The Best Laid Plans of Mice & Men – Ethical Considerations in Representing the Charitably-Inclined Client.** The Honorable Nora S. Anderson once again served as a moderator of the panel, which included John Sare, Esq., Partner, Patterson Belknap Webb & Tyler LLP; James Sheehan, Esq., Chief, Charities Bureau, Office of the New York Attorney General; Conrad Teitell, Esq., Principal, Cummings & Lockwood LLC; and Jordan S. Weitberg, Esq., Principal, Bressler, Amery & Ross PC.

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Breaking Tradition

Looking Back at a Year of Auction
Innovation and One-of-a-Kind Treasures

Calvary's Planned Giving Reception

On Tuesday, July 13, 2021, Calvary held its Annual Planned Giving Virtual Reception for members of The Society of 1899. Over 100 individuals joined us for the first-ever virtual planned giving presentation, which was hosted by Christie's, the famed auction house.

Breaking Tradition: Looking Back at a Year of Auction Innovation and One-of-a-Kind Treasures featured presentations from Bonnie Brennan, President, Christie's Americas and Tash Perrin, Deputy Chairman, Christie's Americas. Ms. Brennan is a member of both the Calvary Fund Board of Directors and Calvary Hospital Professional Advisors Council. Ms. Brennan and Ms. Perrin discussed how the constraints of the pandemic led to a year of innovation by Christie's and the sale of truly unique collectibles including "Stan", a 40-foot-long dinosaur fossil.

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The Triple T Foundation
The Y.C. Ho/Helen and Michael Chiang Foundation
Wasily Family Foundation
William J. Tully Foundation

ESTATE DONORS

Estate of Theresa Astrella
Estate of Morris Barocas
Estate of Elizabeth Bertoldo
Estate of Susan Crosson Burgos
Estate of Jean Paul Cormand
Estate of Vincent DeSanctis
Estate of Shelia Duncan
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Estate of Benjamin Hellinger
Estate of Robert A. Jones
Estate of Patricia L. Kiernan
Estate of Catherine V. Kimmer
Estate of Lillian C. Lee
Estate of Peter Lee
Estate of John S. McEvoy
Estate of Anne Marie Morotte
Estate of Yola Plaia
Estate of Ann Salomonsson
Estate of Margaret Shea
Estate of Mary C. Tighe
Estate of Betty G. Waller
Estate of Moira Whelan



The Society of 1899 commemorates the year Calvary was established and continues to honor the *Women of Calvary* in New York and their legacy of comfort, care, and compassion. The Society recognizes donors during their lifetimes for their legacy of care for those most in need.

For more information on becoming a Society of 1899 member, or other planned giving opportunities, contact Elizabeth Edds Kougasian, Esq., Director of Major and Planned Gifts at 718.518.2080 or ekougasian@calvaryhospital.org



SEPTEMBER 12, 1955

The New York Times reported the 100th birthday of an original member of New York's *Women of Calvary*, Mrs. Catherine Cecilia Minford McParlan, a fireman's widow *who helped establish the small hospital for indigent cancer victims in Greenwich Village in 1899*, according to *The Times*. Mrs. McParlan served as the administrator of the House of Calvary and at 100, according to the account, *even in her wheelchair, she still went to the wards to visit and comfort the thin, pale sufferers*. It was reported she had cared for 15,000 Calvary patients over her lifetime.

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Nancy Underwood
Gail Wayne
Adele Wilson
Edwin D. Wood
Rose Carmen Zanca

*Deceased

DEVELOPMENT EVENTS

The 2021 Awards *Gala*

The Calvary Awards Gala was held virtually on Thursday, December 9, 2021 with Sade Baderinwa, Anchor, *Eyewitness News*, WABC-TV, and Ryan Field, Sports Anchor, *Eyewitness News*, WABC-TV, serving as the evening's emcees. **Richard M. McVey**, Chairman & CEO of MarketAxess Holdings Inc., was awarded the Calvary Medal by Carlos M. Hernandez, Chairman of the Calvary Fund, in recognition of his distinguished corporate and civic leadership to benefit our community. In addition, **The Cairo Family**, who has been a leading supporter of Calvary for over 25 years

through the Pat Cairo Family Foundation, was the deserving recipient of the Calvary Spirit of Family Award, while comedian **Jim Gaffigan** and his wife **Jeannie** were presented with The Compatriot Award for their support of the Calvary mission of service. A highlight of the evening was the recognition of Thomas J. Fahey, Jr., MD, who stepped down as Chair of the Calvary Hospital Board in May. As part of the Virtual Gala, Al Roker, Host of NBC's *TODAY*, interviewed Dr. Fahey on his decades of transformative leadership at Calvary. Thank you to all of this year's honorees and the many donors and supporters whose participation made this year's Virtual Gala such a success.



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If we have made an error in spelling or omitted your name in the donor listings, please accept our apology, and we encourage you to call the Calvary Fund Office so that the error can be corrected.

A full-page photograph of a golfer in mid-swing on a green field. The golfer is wearing a blue cap, a grey t-shirt, and black shorts. A pink tee marker is visible on the grass. In the background, there are dense green trees under a blue sky with white clouds. A white circular callout in the upper left contains text about the amount raised at the event.

\$300,000+
RAISED AT OUR
GOLF & TENNIS
CLASSIC

33rd Annual Golf & Tennis Classic

The Annual Golf and Tennis Classic was held at Brae Burn Country Club and Century Country Club in Purchase, NY, raising over \$300,000 in support of the patients and families served by Calvary. At this year's event, all golf and tennis players played in honor of Calvary staff members, and if they were the recipients of any prize awarded on the course or courts, their corresponding "Calvary Hero" was awarded a prize as well. Special thank you to our Golf Co-Chairs, **Dennis M. Berberich**, **Maryann Farrell** and **Joseph L. Nunziata** for their continued leadership, and to all our players, sponsors and supporters.

CALVARY HOLDING COMPANY, INC.
FINANCIAL HIGHLIGHTS

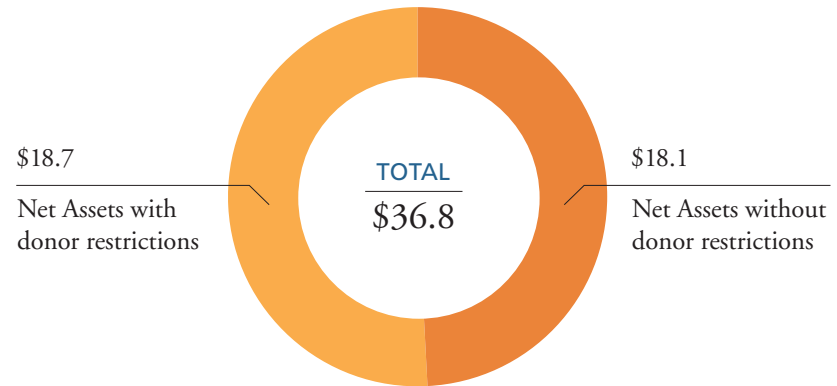
Year ended December 31, 2021 *(in millions)*

Years ended December 31, 2021 and 2020 *(in millions)*

| 2021 | 2020 |
|---|----------------|
| \$110.9 | \$126.5 |
| TOTAL ASSETS | |
| \$74.1 | \$97.4 |
| TOTAL LIABILITIES | |
| \$58.2 | \$50.6 |
| INVESTMENTS AND ASSETS WHOSE USE IS LIMITED AT MARKET VALUE* | |

*Included in Total Assets

NET ASSETS



CHANGE IN NET ASSETS

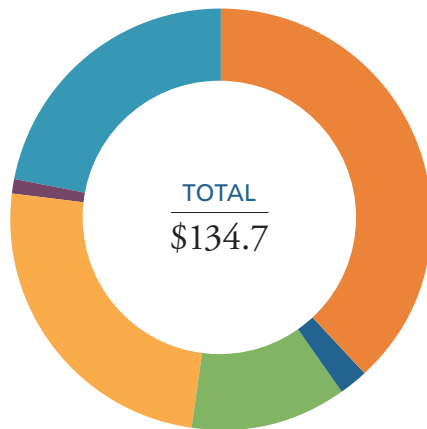
| | | |
|---|----------------|--|
| | (\$4.3) | Revenues, gains and other support under expenses |
| Change in net unrealized gains on investments | \$3.2 | |
| Pension-related adjustments | \$8.8 | |
| Increase in net assets | \$7.7 | |

0

CALVARY HOLDING COMPANY, INC.
FINANCIAL HIGHLIGHTS

Year ended December 31, 2021 *(in millions)*

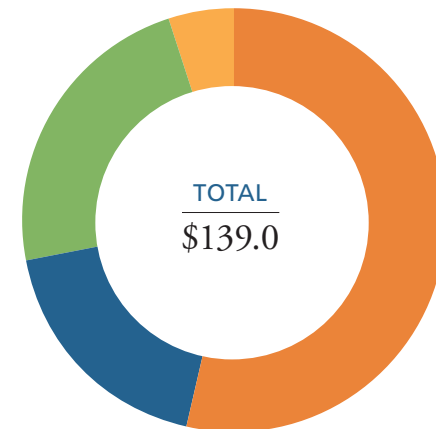
REVENUE, GAINS & OTHER SUPPORT



| | |
|---|---------|
| Net Patient Service Revenue | \$115.7 |
| Investment Income | \$0.7 |
| Net realized gains on investments | \$3.7 |
| Contributions | \$7.6 |
| Special events revenue, net of special events expense | \$0.3 |
| Other operating revenue** | \$6.7 |

** Other operating revenue includes Federal Provider Relief Funds for COVID-19 related response \$5.5

EXPENSES



| | |
|---|--------|
| Salaries | \$74.6 |
| Employee benefits | \$25.7 |
| Supplies and other expenses | \$31.8 |
| Depreciation, leases and equipment rental | \$6.9 |

CALVARY HOLDING COMPANY, INC.

BOARD OF DIRECTORS

John A. Decina
Chairman

Karl P. Adler, MD Edward D. Heben, CPA, PC Carlos M. Hernandez

Organization

Calvary Holding Company, Inc. (the “Holding Company”) is a not-for-profit corporation organized under Section 402 of the Not-For-Profit Corporation Law of the State of New York. The Holding Company is recognized by the Internal Revenue Service as exempt from federal income tax under the provisions of the Internal Revenue Code (“IRC”) as an organization described in Section 501(c)(3). The purpose of the Holding Company is to engage in charitable, scientific, and medical activities to support Calvary Hospital, Inc. (the “Hospital”) and its affiliated organizations which are exempt under Section 501(c)(3) of the IRC. ArchCare, a not-for-profit corporation, operated in connection with the Roman Catholic Archdiocese of New York, is the sole corporate member of the Holding Company.

Principles of Combination

The combined financial statements of the Holding Company and affiliates include the accounts of the following organizations of which the Holding Company is the sole corporate member:

- Calvary Fund, Inc. (the “Fund”) is a not-for-profit corporation recognized by the Internal Revenue Service as exempt from federal income tax under Section 501(c)(3) of the IRC. The Fund’s purpose is to solicit, accept, and receive real and personal property and to collect income therefrom to be applied exclusively to any health-related charitable organization or corporation affiliated with the Roman Catholic Archdiocese of New York. However, the current and historical intent has been to provide exclusive support to the Hospital.

- The Holding Company is also the sole member of Calvary Network Management Services, LLC, an inactive organization.

In addition, primarily because it is under common management with the above organizations, the Hospital is included in the combined financial statements. The Hospital is a not-for-profit specialty hospital that provides services for the care of terminally ill cancer patients. The Hospital, which is operated in connection with the Roman Catholic Archdiocese of New York, is exempt from federal income tax under Section 501(c)(3) of the IRC.

Intercompany transactions and amounts have been eliminated.

THANK YOU FOR YOUR SUPPORT *of* CALVARY'S MISSION

Calvary Hospital complies with applicable Federal civil rights laws and does not discriminate on the basis of race, color, national origin, age, disability, or sex.



Where Life Continues

Calvary Hospital, Inc.

1740 Eastchester Road, Bronx, NY 10461
718.518.2000

Calvary Hospital Brooklyn Campus

150 55th Street, Brooklyn, NY 11220
718.630.6666

Calvary@Home

718.518.2465

The Dawn Greene Hospice at Mary Manning Walsh Home

1339 York Avenue, New York, NY 10021

Ozanam Hall of Queens Nursing Home

42-41 201st Street, Bayside, NY 11361

www.calvaryhospital.org

